

**DISCOVER & DEFINE**  
FRAME THE PROBLEM

**Value Proposition**  
Product owners work with the design team to build a value prop and long-term vision for each product.

**Design Brief**  
Validated product direction aligns with business goals and market fit. Scope and timing.

**DESIGN & DEVELOP**  
CRAFT THE EXPERIENCE

**Design Studio**  
Sketch, concept, and iterate by solving for scenarios, key tasks, and top persona needs to generate design direction.

**Clickable Prototypes**  
Build wireframes and prototypes to be used for testing, stakeholder reviews, and iterative design.

**Coded Prototype**  
Translate design into code and components. Build out front end, key functionality, and interaction patterns.

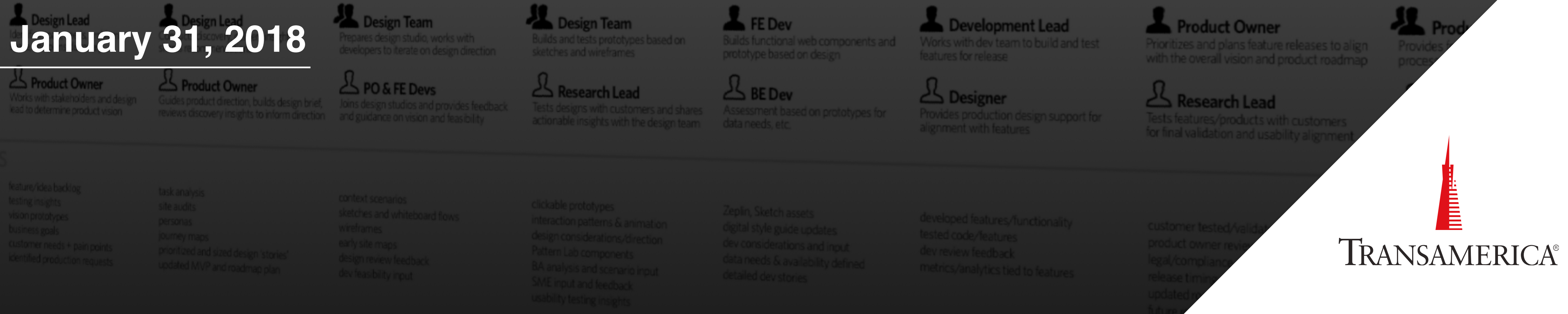
**Development**  
Services and other development work necessary for product delivery.

**Release Backlog**  
Features that have been tested and approved for production release.

**Review & Feedback**  
Meet with stakeholders to review product, design, outcomes, and get feedback to improve the design process.

# REENVISIONING WORK AT TRANSAMERICA

January 31, 2018



# CONTENTS

## 03 — CULTURE, CREATIVITY, AND COMMUNITY

Research thoughts on the benefits of creating a new workspace

## 09 — CURRENTLY...

An overview of the present-day workspace at Transamerica

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Our local competitors and how they measure up in the eyes of their employees

## 23 — CHANGE

Proposed changes that will improve employee morale at Transamerica

# CULTURE, CREATIVITY, AND COMMUNITY

Many tech companies, in addition to those centering tech roles, have invested in well-designed workspace to inspire and catalyze collaboration.

**Several studies show the positive effect that a well-designed and balanced workspace can have on employees. Having the right environment can jumpstart creativity and help us to build the community and culture we desire at Transamerica.**

# A REFLECTION OF OUR WORK

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GoDaddy - Sunnyvale, CA

## BENEFITS OF A COOL WORKSPACE

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- Increases Collaboration
- Increases Productivity
- Enhances Mood and Boosts Morale
- Employee Retention and Recruitment

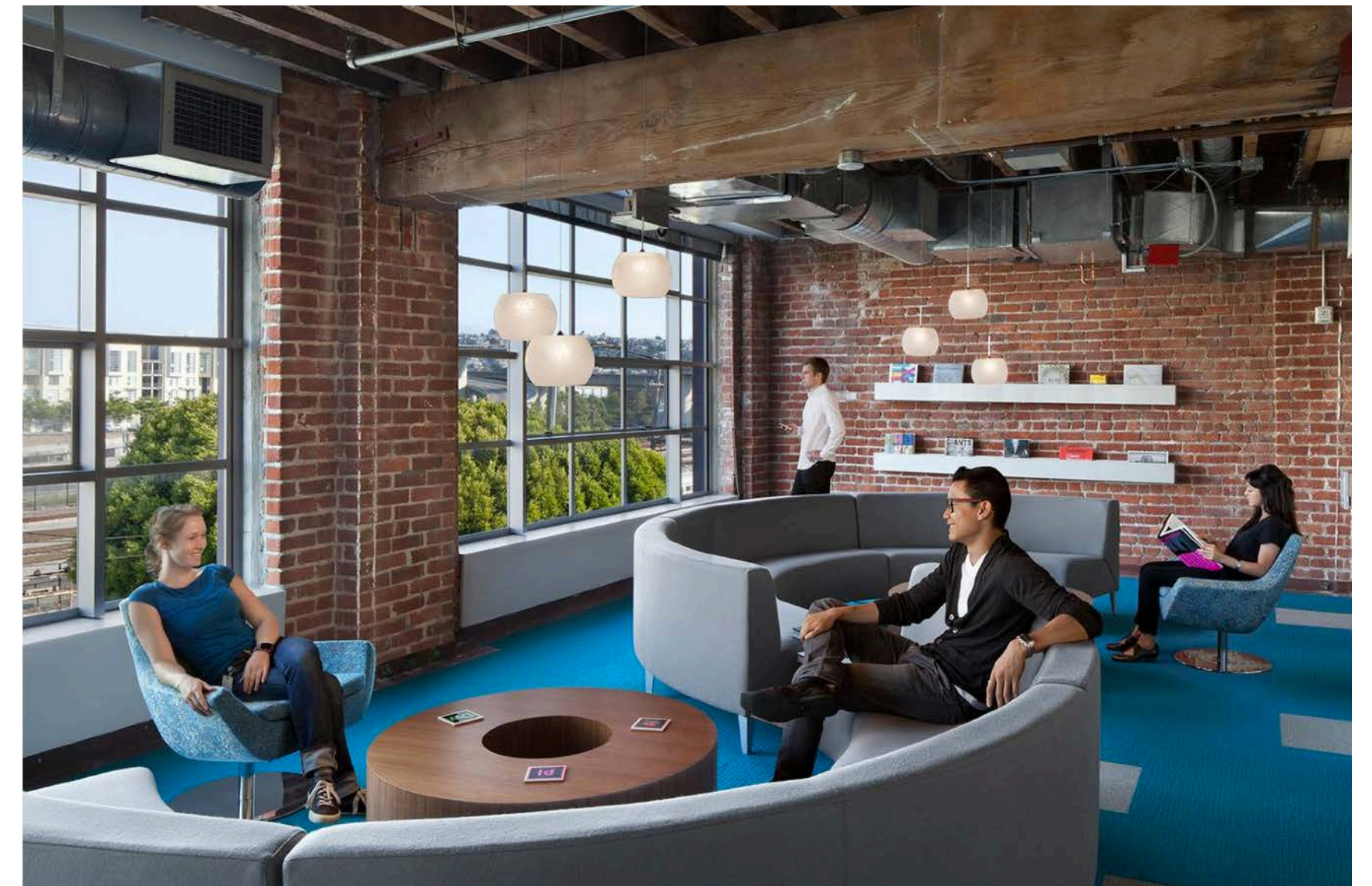
# INCREASES COLLABORATION

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“...face-to-face interactions are by far the most important activity in an office. Birnbaum is on to something when he talks about getting employees to “collide,” because our data suggest that creating collisions—chance encounters and unplanned interactions between knowledge workers, both inside and outside the organization—improves performance.”

*From 'Workspaces that Move People'  
Ben Weber, Jennifer Magnolfi, and Greg Lindsay  
Harvard Business Review*

Spaces away from a solitary, confined cubicle are important. Common areas are often where conversations get started that can end up being vital to the product and business. In addition, designers and developers work differently from other professions. The space we work in can encourage teamwork.



Adobe Systems Inc. - Sunnyvale, CA

# INCREASES PRODUCTIVITY

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Sometimes a change of scenery can help unblock and unlock some of our employee's best ideas. At Transamerica, you'll often see this in action as people decide to "WF52". However, the 52nd floor is not always the most ideal location for a change of scenery, as it is on a different floor. At times there is limited space and it can be much louder than it would be having a unique space on the same floor that we work.

There should be a balance of traditional and more relaxed workspaces so that those with differing work preferences can remain productive and comfortable. We have a good start with standing desks, but those partitions need to go.



ICRAVE - New York, NY

# ENHANCES MOOD AND BOOSTS MORALE

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Right now, we are working on a floor that is all beige and full of cubicles. It is a known fact that color and natural light can affect your mood.

“A recent University of Texas study found that bland gray, beige and white offices induced feelings of sadness and depression, especially in women. Men, on the other hand, experienced similarly gloomy feelings in purple and orange workspaces.”

*From 'How the Color of Your Office Impacts Productivity'*  
Kim Lachance Shandrow  
[entrepreneur.com](http://entrepreneur.com)

When our workspace can positively affect our mood, we can boost morale in the workplace, leading to better productivity. We don't want work to always feel like *work*.



AirBnb - San Francisco, CA

# EMPLOYEE RETENTION AND RECRUITMENT

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If we we fulfill the needs of our employees, we give them more reason to stay with us. In addition, an attractive and creative workspace will give candidates a reason to join us.

As the office is a reflection of the work, it speaks volumes to potential employees when they come in for an interview. I have seen several candidates marvel at the 52nd floor when they come in for an interview. I can only imagine their thoughts as they see the stark differences between that and the floor they would actually be working on.

Having happy employees is important and seeing happy employees is attractive. If we invest in a creative and cool workspace, we will save money on the time and productivity that is lost when dealing with turnover and declined offers.



LinkedIn

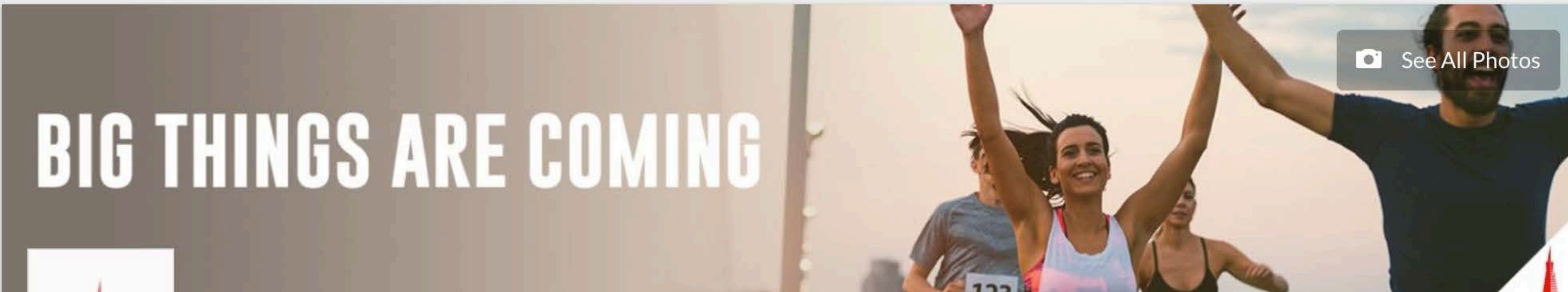


# CURRENTLY

Transamerica has been around for over a century and has seen several changes as time has morphed the company to reflect the environment. More recently, Transamerica has taken an interest and priority in design and development, bringing much of the Digital Platform Team in-house.


**However, with this change, though a milestone in the company's evolution, the work environment no longer embodies the needs of these new roles.**

# AT A GLANCE



**BIG THINGS ARE COMING**

See All Photos



## Transamerica

Part of [Aegon](#)

Engaged Employer

Overview | **919 Reviews** | 153 Jobs | 1.3k Salaries | 280 Interviews | 300 Benefits | 48 Photos

[Follow](#) [+ Add a Review](#)

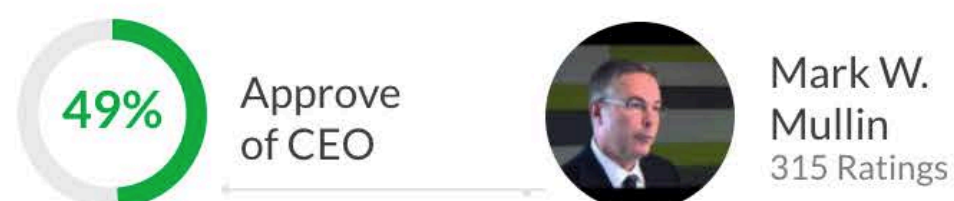
### Transamerica Reviews


Updated January 29, 2018

838 reviews

Filter  Full-time  Part-time

2.9  [Rating Trends](#)

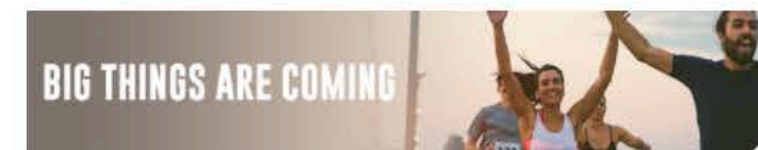


 Your trust is our top concern, so companies can't alter or remove reviews.

838 Employee Reviews

Sort: Popular | [Rating](#) | [Date](#)

### Transamerica Careers



When it comes to preparing for the future, there's no time like the present. At Transamerica, we're helping people live better today and... - [More](#)

[Our Journey](#) >

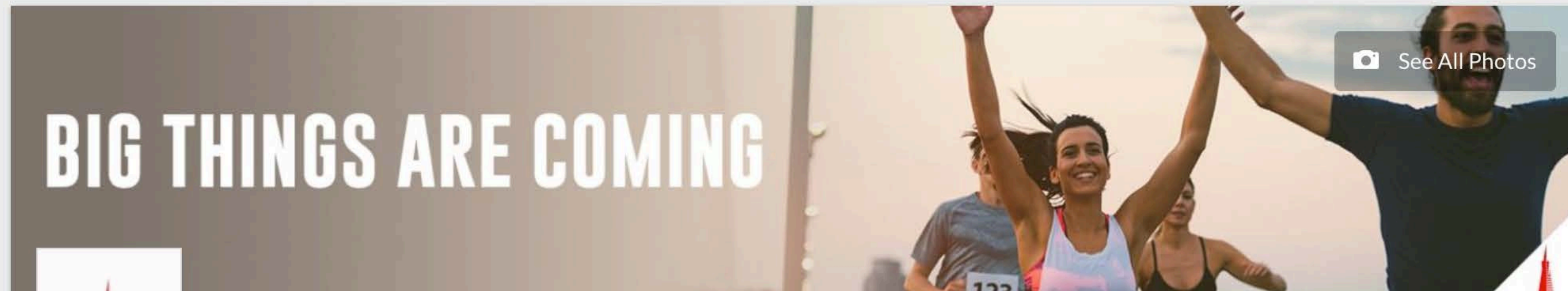
[Take The Leap](#) >

[Diversity](#) >

### Reviews by Job Title

[Customer Service Representative \(20\)](#)

# AT A GLANCE



## Transamerica

Part of [Aegon](#) Engaged Employer

Overview	919 Reviews	153 Jobs	1.3k Salaries	280 Interviews	300 Benefits	48 Photos	<a href="#">Follow</a>	<a href="#">+ Add a Review</a>
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### Transamerica Overview

<b>Website</b>	<a href="http://www.transamerica.com">www.transamerica.com</a>	<b>Headquarters</b>	Baltimore, MD
<b>Size</b>	5001 to 10000 employees	<b>Part of</b>	<a href="#">Aegon</a>
<b>Founded</b>	1904	<b>Type</b>	Subsidiary or Business Segment
<b>Industry</b>	Insurance Carriers	<b>Revenue</b>	\$10+ billion (USD) per year

Transamerica® is changing the way people think about their financial and overall well-being. Yes, we help people achieve a lifetime of financial security by serving millions of customers across the United States with insurance; pension and retirement plans; investments; and asset management services. But today, it's about so much more than that.

As we all live longer, the connection between our wealth and health is growing. Transamerica is inspiring people to see their spending, earning, and saving in a whole new way. Considering all that can affect personal finances, we want to help people develop healthy physical and financial habits, so they can add more years to their lives and more life to their years.

**Mission:** Our business is empowering people to feel better about the future. And we've been doing that for more than 100 years.

### Transamerica Locations

- Baltimore, MD 2.9 ★
- Bedford, TX 3.3 ★
- Cedar Rapids, IA 3.1 ★
- Dallas, TX 3.2 ★
- Denver, CO 2.0 ★

[Show More](#)

### Connect with Transamerica



### Follow Transamerica

# AT A GLANCE

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billion (USD) per year

overall well-being. Yes,  
of customers across the  
; and asset management

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Bedford, TX 3.3 ★

Cedar Rapids, IA 3.1 ★

Dallas, TX 3.2 ★

Denver, CO 2.0 ★

▶ Show More

## Connect with Transamerica



# REVIEWS

Jan 29, 2017



## "How I liked it"



Former Employee - Financial Advisor in Los Angeles, CA

Recommends  Neutral Outlook  No opinion of CEO

I worked at Transamerica (Less than a year)

### Pros

great people, open to your own hours

### Cons

boring and not too much fun

Helpful (1)

Helpful



Jan 18, 2017



## "Love this company"



Current Employee - Distribution Manager in Cedar Rapids, IA

Recommends  Positive Outlook  Approves of CEO

I have been working at Transamerica full-time (More than 10 years)

### Pros

Great company to work for! They treat and compensate their employees fairly. Nice employee perks with a fitness facility, an on site cafeteria, etc.

### Cons

No major cons from my perspective. I wish the building was a little more "warm". The color scheme is very drab, just wish we could brighten it up more.



Helpful (1)



## "Account Manager"



Former Employee - Account Manager in Norwood, MA

Recommends  Positive Outlook  Approves of CEO

I worked at Transamerica full-time (More than 10 years)

### Pros

Flexibility for the option to work from home. Competitive Compensation, Benefits

### Cons

They need to find a better solution for other departments to work together more cohesive fashion. Since their structure is segmented work and no communication to and from each group this causes a lot of stress and ultimately leading to client frustration,




Helpful



# COMPETITORS


Transamerica has joined the tech space, and in doing so has gained some competitors when it comes to recruiting for digital roles.

**Here is an overview of some of the local companies hiring for similar roles, and how they rank amongst competitors and business alike.**



## Gusto

Engaged Employer



See All Photos

Overview | **196 Reviews** | 51 Jobs | 116 Salaries | 238 Interviews | 98 Benefits | 70 Photos

Follow | **+ Add a Review**

### Gusto Reviews

Updated January 29, 2018


188 reviews

Filter  Full-time  Part-time


**4.2** ★★★★★ [Rating Trends](#)

**82%** Recommend to a friend

**82%** Approve of CEO

 Joshua Reeves  
96 Ratings

### Gusto Careers




Founded in 2011, Gusto provides payroll, benefits and HR to modern companies. We have offices in San Francisco and Denver, but thanks to... - [More](#)

[Our Values](#) >

[Careers](#) >

[Benefits](#) >

[Investors](#) >

 Your trust is our top concern, so companies can't alter or remove reviews.


### 188 Employee Reviews

Sort: **Popular** | [Rating](#) | [Date](#)

#1 overall company for... the... for... it... for...







## HomeAdvisor

Part of IAC

Engaged Employer

[Overview](#) **434** [Reviews](#) [67](#) [Jobs](#) [355](#) [Salaries](#) [125](#) [Interviews](#) [135](#) [Benefits](#) [113](#) [Photos](#)

[Follow](#) [+ Add a Review](#)

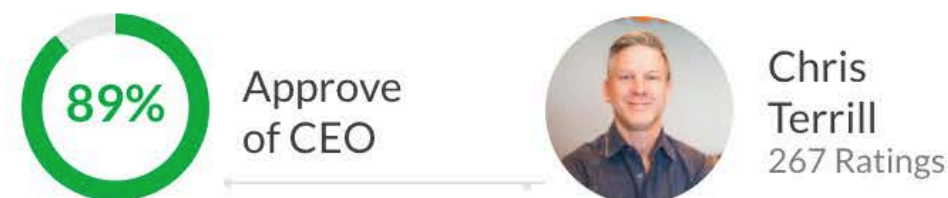
### HomeAdvisor Reviews

Updated January 26, 2018

428 reviews

[Filter](#) [Full-time](#) [Part-time](#)

3.8  [Rating Trends](#)



### HomeAdvisor Careers



What We Do HomeAdvisor is the free and easy way for homeowners to find and connect with trusted home improvement, maintenance & repair...  
[- More](#)

[Why We Love It](#) >

[Welcome Home](#) >

[Careers](#) >


[#HApride](#) >

 Your trust is our top concern, so companies can't alter or remove reviews. [×](#)

428 Employee Reviews

Sort: [Popular](#) [Rating](#) [Date](#)





## Ibotta

[openCompany](#)

[Overview](#) **90 Reviews** [94 Jobs](#) [46 Salaries](#) [37 Interviews](#) [14 Benefits](#) [27 Photos](#)


[Follow](#) [+ Add a Review](#)

### Ibotta Reviews

Updated January 29, 2018


86 reviews


[Filter](#) [Full-time](#) [Part-time](#)

**4.2**  [Rating Trends](#)

**84%** Recommend to a friend

**100%** Approve of CEO


 Bryan Leach  
57 Ratings

 **Work in HR or Marketing?** ×  
Get a [free employer account](#)

### Reviews by Job Title

- [Customer Service Representative \(5\)](#)
- [Ibotta Care Agent \(3\)](#)
- [Customer Care Representative \(3\)](#)
- [Care Agent \(2\)](#)
- [Data Analyst \(2\)](#)

[▶ Show More](#)

 Your trust is our top concern, so companies can't alter or remove reviews. ×


### 86 Employee Reviews

Sort: [Popular](#) | [Rating](#) | [Date](#)


**Pros**

- "Ibotta offers flexible scheduling options with this [work from home](#) position" (in 23 reviews)
- "Work at Ibotta is very [fast paced](#) and rewarding" (in 10 reviews)

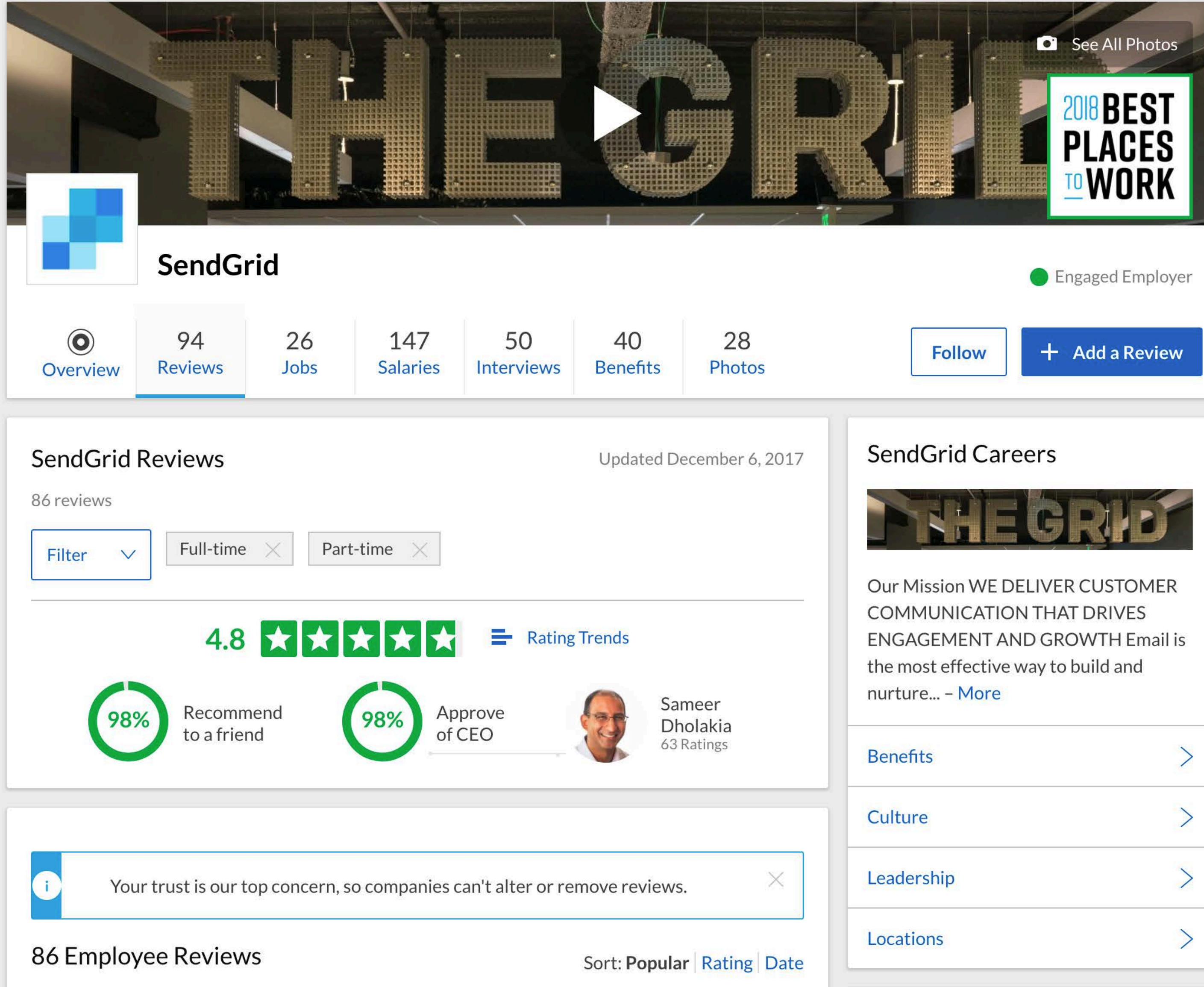
### Company Updates

 **Ibotta**  
6 days ago

Psst...#5?







The image shows a screenshot of the SendGrid company page on Glassdoor. At the top, there is a banner image of the company's office with large letters spelling 'THE GRID'. A play button is centered over the image, and a 'See All Photos' link is in the top right. A badge on the right side of the banner reads '2018 BEST PLACES TO WORK'. Below the banner is the company logo (a blue grid) and the name 'SendGrid'. To the right of the name is a green dot and the text 'Engaged Employer'. Below this is a navigation bar with tabs for 'Overview', '94 Reviews', '26 Jobs', '147 Salaries', '50 Interviews', '40 Benefits', and '28 Photos'. There are also 'Follow' and '+ Add a Review' buttons. The main content area is divided into two columns. The left column is titled 'SendGrid Reviews' and is updated as of December 6, 2017. It shows 86 reviews, a filter dropdown, and two active filters: 'Full-time' and 'Part-time'. The overall rating is 4.8 stars, with a 'Rating Trends' link. Below the rating are two circular progress indicators: '98% Recommend to a friend' and '98% Approve of CEO'. A profile picture of Sameer Dholakia, CEO, is shown with '63 Ratings'. The right column is titled 'SendGrid Careers' and features a banner image of 'THE GRID' with the text: 'Our Mission WE DELIVER CUSTOMER COMMUNICATION THAT DRIVES ENGAGEMENT AND GROWTH Email is the most effective way to build and nurture... - More'. Below this are links for 'Benefits', 'Culture', 'Leadership', and 'Locations'. At the bottom of the reviews section, there is an information box that says 'Your trust is our top concern, so companies can't alter or remove reviews.' and a list of '86 Employee Reviews' with sorting options: 'Sort: Popular | Rating | Date'.



# CHANGE

Change is good. As Transamerica continues to grow, we can create a more cohesive, collaborative, and motivating workspace for its employees.

**Let's put the health of our workers up front! With the amount of talent and dedication we have at this company, we have the power to create a better working environment that will increase morale, community and productivity.**



## IDEAS FOR IMPROVEMENT

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- More common areas with lounge furniture that encourage collaboration
- Long tables that not only provide a change of scenery, but a place to eat to prevent sad desk lunch
- Better color scheme
- More lamps and less fluorescent overheads
- Plants! —They help reduce stress and improve performance
- Posters/art in a designated area as not to be distracting but at some brightness to the space
- Device locker—devices for testing, mice, Wacom tablets, etc.
- Design library

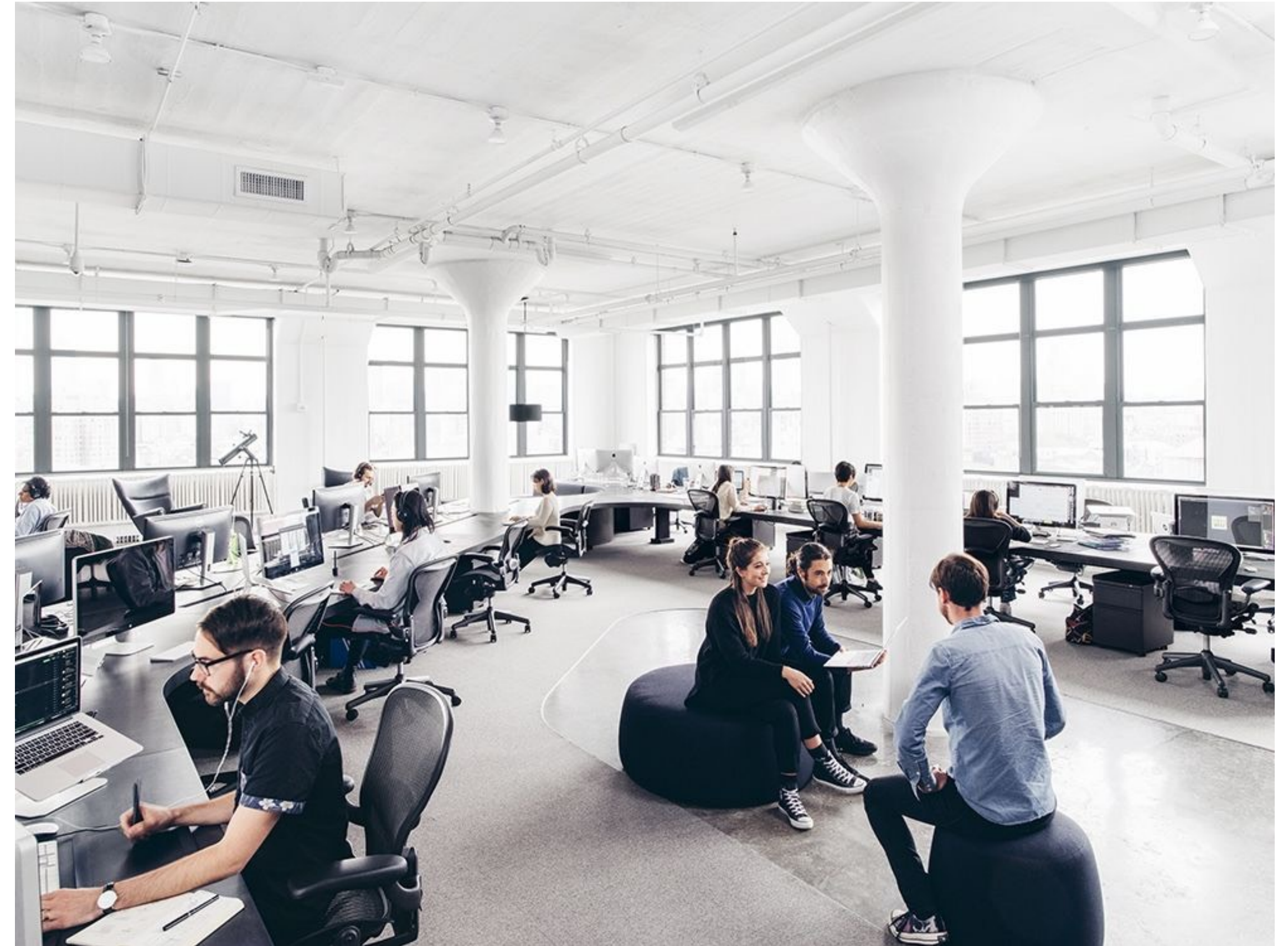


## NEXT STEPS

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We would like to determine the costs for designing a space like this. To do that, we need a few things:

- Blueprint of prospective floor for redesign
- List of vendors
- List of contacts to include in process
- Budget



Squarespace - New York City, NY

# THOUGHTS FROM OUR TEAM

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“I’ve witnessed workspaces transform from ones with walls and barriers to those designed with fostering collaboration, creativity, and communication in mind. What we have now is the perfect skeleton. It’s waiting for a touch of design, thought, and purposefulness to bring teams together. It will foster creativity that’s efficient and effective—all while improving our employees wealth and health.”

—Zack Gehin  
UX Team Lead, Workplace Experience

# THOUGHTS FROM OUR TEAM

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“A deliberately designed office space encourages interaction and can help promote more of the collaboration that we need to do our jobs better.

Cross-team interaction is important for bringing all of Transamerica’s products together. Being in the right office environment can help facilitate that.”

—*Paige Reidarson*  
*UX Designer, Transamerica.com*

# THOUGHTS FROM OUR TEAM

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“A creative workspace helps bring together curious people from a bunch of different disciplines, and in turn helps teams collaborate better on projects which allows projects to exceed expectations .”

—*Jared Davis*

*Senior UI Developer, Workplace Experience*

# THOUGHTS FROM OUR TEAM

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“We spend 40 hours a week in this office. We owe it to ourselves to make this place fun, inspirational, and welcoming.”

—Zack Piper  
*UI Developer, Workplace Experience*

# THOUGHTS FROM OUR TEAM

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“Creativity arises from inspiration and cannot be forced. Forcing creativity without the essential environment is like giving a world renowned chef a subpar kitchen to do his best work in.

A creative workspace can also provide a huge attraction for amazing talent which in return can transform a company into one of the most desired places to work.”

—*Hadlie Hahn*

*Senior UI Designer, Design Systems*

# THOUGHTS FROM OUR TEAM

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“The work space around me impacts my productivity and creativity immensely. Trying to create healthy and beautiful products in a drab, sterile environment is like trying to flirt with a lady while wearing a chicken costume. It can be done but is a lot harder and will take more time...”

—*Cristian Whitney*  
*Senior UX/UI Designer, Design Systems*



## ARTICLES TO READ!

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[7 Steps To A More Productive And Inspiring Workspace](#)

*-Fast Company*

[Workspaces That Move People](#)

*-Harvard Business Review*

[Forget the 'Open Workspace.' Say Hello to the 'Balanced Workspace.'](#)

*-Entrepreneur*

[Meet Colorado's Top 100 tech companies: Employee count up 20 percent in 2017](#)

*-Built In Colorado*